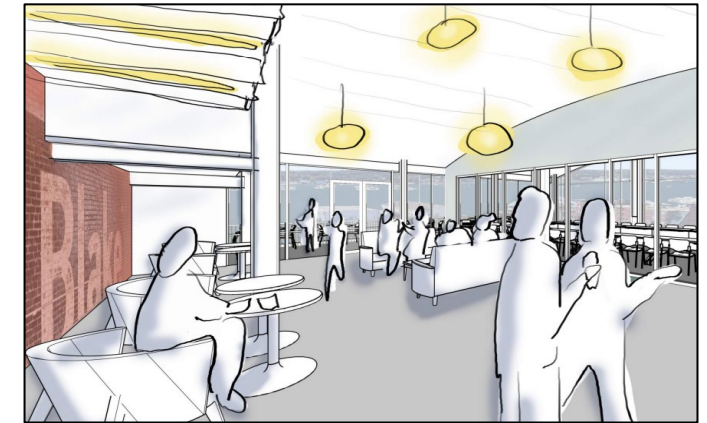


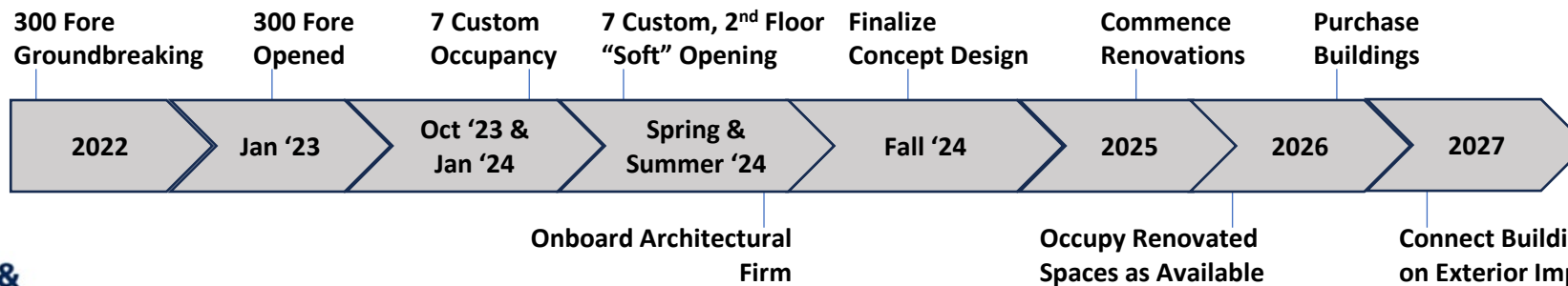
Overview of the Maine Center Building Renovations

Creating “One” Signature Maine Center Building

300 Fore Street		7 Custom House Street*	
Square Footage	63,000	Square Footage	67,000
Floors	6	Floors	5
Renovation Cost	\$13.8M	Renovation Cost & Source	<ul style="list-style-type: none"> Cost is TBD* Source: ~\$6M in Capital Investment Funds, \$2.4M Congressional Directed Spending, and fundraising
Opened	January 2023	Opened	Rolling basis, beginning in spring 2024
Primary Focus	Delivery of graduate education and educational programming	Primary Focus	Innovation Hub <ul style="list-style-type: none"> Entrepreneurship, R&D Workforce & Professional Development Convening & Industry Partnerships Space
Purchase	\$17M in Fall 2026	Purchase	\$20M in Summer 2026



The Maine Center (Top) & new convening space within 7 Custom House Street (Bottom).



*Cost estimates will be finalized prior to each phase of construction.